MINUTES ORLANDO UTILITIES COMMISSION October 13, 2020 2:00 P.M.

Present:

COMMISSIONERS:

Cesar E. Calvet, President Britta Gross, First Vice President Larry Mills, Second Vice President Gregory D. Lee, Commissioner Buddy Dyer, Mayor

Clint Bullock, General Manager & Chief Executive Officer
Jan Aspuru, Chief Operating Officer
Mindy Brenay, Chief Financial Officer
W. Christopher Browder, Chief Legal Officer
Linda Ferrone, Chief Customer & Marketing Officer
Manju Palakkat, Chief Transformation & Technology Officer
Latisha Thompson, Chief Employee Experience Officer
LeMoyne Adams, Luz Aviles, Wade Gillingham, Jenise Osani, & Ken Zambito,
Vice Presidents
Nanci Schwartz, Recording Secretary

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The October 10, 2020 Commission Meeting was held in person and virtually via WebEx in accordance with Section 286.011, Florida Statutes, and Governor DeSantis' Executive Orders 20-51 and 20-52, as extended by Executive Orders 20-114 and 20-166, in compliance with a declared public health emergency and state of emergency, and Executive Order 20-69, as extended by Executive Orders 20-112, 20-123, 20-139, 20-150, 20-179 and 20-193, in compliance with Section 120.54(5)(b)2, Florida Statutes, regarding Sunshine Laws temporarily put in place during the COVID-19 pandemic.

President Calvet asked Pete Westlake to provide the invocation. President Calvet led the Pledge of Allegiance to the Flag. The Commission Meeting was called to order at 2:03 P.M.

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On a motion by Commissioner Mills, seconded by Mayor Dyer and unanimously carried, the reading of the minutes of the August 11, 2020 Budget Workshop was waived and the minutes were approved.

On a motion by Commissioner Lee, seconded by Commissioner Gross and unanimously carried, the reading of the minutes of the August 11, 2020 Commission Meeting was waived and the minutes were approved.

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Jenise Osani updated Commissioners on the Tree Giveaway with the Orlando Magic. She stated that a new part of OUC's partnership with the Orlando Magic is the OUC Community Assist Program. For every basketball player assist the Orlando Magic made in the 2019-2020 season, OUC committed to donating one tree to the Central Florida community. Activation of this partnership was originally planned to take place at the Central Florida Earth Day Festival in April, but it was cancelled due to COVID-19. The Marketing team worked with the Orlando Magic to find a way to distribute the trees in a safe way. On September 19 and 26, OUC hosted the tree giveaway at the Gardenia Operations Facility as a drive through event. All employees wore masks and tree recipients could pick their tree seedling from their car. Then, an OUC employee would put it in their car for them. The Orlando Magic made 1,747 assists this season, and OUC was able to give out 1,500 trees at this event. OUC is planning another giveaway in St. Cloud later this fall where the additional 250 trees will be distributed. Eleven Bright Bunch Members attended, and seven of them took home a rain barrel as a benefit to subscribing to community solar farms. Ms. Osani stated that 16 OUC employees volunteered for this event, and gave a special thanks to Erin Givens, Vegetation Specialist, for helping with this event.

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Ms. Osani stated that since 2016, OUC has partnered with Orange County Government and the Downtown Arts District to present FusionFest. FusionFest is a free, two-day festival that draws crowds from more than 110 different cultures represented in the Central Florida community. This year's event is scheduled to take place on November 28 and 29 near City Hall and at the Seneff Arts Plaza at the Dr. Phillips Center for the Performing Arts. Visitors enjoy engaging experiences that present culture through music, dance, fashion, food, and related creative expressions of the many heritage communities that thrive in Greater Orlando. This is an exciting event for OUC to take part in, as OUC takes pride in serving such a diverse community with customers from an array of backgrounds.

This year, OUC sponsored the "it's MYgration" Film Program as an extension to FusionFest. The MYgration Film Program connects local filmmakers and people from different parts of the world living in Central Florida to share their stories and journeys in a three to five minute documentary film. OUC is very proud of the

three employees represented in this year's program series: Alinx St. Louis, Mohammad Abdel-Hameed, and Carmen Olivo Rosario. Ms. Osani presented a preview of the documentary. The full videos were presented as part of the Global Peace Film Festival on September 29 at the Enzian Theatre.

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Clint Bullock stated that he was glad to be meeting with Commissioners inperson again and noted OUC's COVID-19 protocols. He re-introduced Manju Palakkat, Chief Technology and Transformation Officer, who was attending her first in-person Commission Meeting.

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President Calvet presented the Affirmative Items for approval. Commissioner Lee declared a conflict of interest with Affirmative Item A-15. On a motion by Mayor Dyer and seconded by Commissioner Lee, the Affirmative Items with the exception of A-15 were approved as follows:

1. Ratification of the fuel procurements to the most responsive and responsible bidders in June and July 2020 in the aggregate amount \$21,747,075.43 as follows:

NATURAL GAS PURCHASES:

| June 2020 | ConocoPhillips | \$ 862,228.12 |
|-----------|------------------------------------|----------------|
| June 2020 | EDF Trading | \$1,005,382.50 |
| June 2020 | Infinite Energy | \$ 246,006.95 |
| June 2020 | Macquarie Energy | \$ 232,290.00 |
| June 2020 | Municipal Gas Authority of Georgia | \$ 454,770.00 |
| June 2020 | Southwest Energy. L.P. | \$ 588,462.32 |
| June 2020 | Southwestern Energy | \$ 115,482.42 |
| June 2020 | Tenaska Marketing Ventures | \$1,815,864.30 |
| June 2020 | Texla Energy Management, Inc. | \$ 370,464.52 |
| July 2020 | ConocoPhillips | \$ 773,345.51 |
| July 2020 | EDF Trading | \$2,399,212.19 |
| July 2020 | Infinite Energy | \$ 443,549.10 |
| July 2020 | Macquarie Energy | \$ 334,620.00 |
| July 2020 | Mansfield Power & Gas LLC | \$ 272,503.33 |
| July 2020 | Municipal Gas Authority of Georgia | \$ 406,317.00 |
| July 2020 | Rainbow Energy Marketing Corp | \$ 150,478.11 |
| July 2020 | Southwest Energy. L.P. | \$ 296,796.72 |
| July 2020 | Southwestern Energy | \$ 103,203.03 |
| July 2020 | Tenaska Marketing Ventures | \$1,775,546.44 |
| July 2020 | Texla Energy Management, Inc. | \$ 226,553.18 |

COAL PURCHASES:

| June 2020 | Crimson Coal Corporation | \$2,639,915.23 |
|-----------|---------------------------|----------------|
| June 2020 | Foresight Coal Sales, LLC | \$1,821,883.96 |
| July 2020 | Crimson Coal Corporation | \$2,073,415.55 |
| July 2020 | Foresight Coal Sales, LLC | \$2,338,784.95 |

- 2. Approval of an OUC initiated scope change and conforming Change Order No. 1 to Siemens Industry, Inc. and Mechanical Services of Central Florida, Inc. in the aggregate amount of \$1,950,228.32 to continue providing Chilled Water Plants heating, ventilation, and air conditioning mechanical maintenance services for the period of January 1, 2021 through December 31, 2022, increasing the total Purchase Orders to the aggregate amount to \$4,271,287.08;
- 3. Approval of RFP #4906 Contract awards to S.I. Goldman Company, Inc.; Siemens Industry, Inc.; Thermetrics Corporation; Shaw Mechanical Services, LLC; and Mechanical Services of Central Florida, Inc., the most responsive and responsible suppliers, to provide chilled water plants mechanical maintenance services in the aggregate amount of \$750,000. The contract terms are three years with two one-year renewal options;
- 4. Approval of a Capital Expenditure Estimate for the Stanton Energy Center Units 1 & 2 Fire Protection System Upgrade Project in the amount of \$1,670,000. Approval of RFP #4893 Contract award to Orr Protection Systems, Inc., the most responsive and responsible supplier, to provide equipment and labor for the Stanton Energy Center Units 1 & 2 fire protection system upgrade in the amount of \$1,529,893;
- 5. Approval of RFP #4891 Contract awards to HydroChem LLC d/b/a HydroChemPSC and Thompson Industrial Services, LLC, the most responsive and responsible suppliers, to provide industrial cleaning and environmental services for Stanton Energy Center Units 1 & 2 and related equipment in the aggregate amount of \$1,122,000. The contract terms are three years with two one-year renewal options;
- 6. Approval of a Purchase Order to AECOM Energy and Construction, Inc. to provide engineering services for the Stanton Energy Center Wastewater Management Project in the amount of \$140,000;
- 7. Approval of Purchase Orders to CSX Transportation, Inc.; Evansville Western Railway, Inc.; Indiana Rail Road Corporation; and Paducah & Louisville Railway to provide mandatory railcar inspections and repairs for a three-year period beginning January 1, 2021 in the aggregate amount of \$1,237,978.05;
- 8. Approval of RFP #4892 Contract awards to Ace Flow Control and Aaron's Backflow Services, Inc., the lowest, most responsive, and responsible suppliers, to provide residential and commercial backflow testing and repair services in the aggregate amount of \$3,390,522.44. The contract terms are three years with two one-year renewal options;

- 9. Approval of an OUC initiated scope change and conforming Change Order No. 1 to Keyrus USA, Inc. in the amount of \$226,980 to provide annual Talend software subscriptions through November 30, 2023, increasing the total Purchase Order amount to \$304,980. Approval of an OUC initiated scope change and conforming Change Order No. 1 to Snowflake, Inc. in the amount of \$420,000 to provide annual warehouse usage subscription through November 30, 2023, increasing the total Purchase Order amount to \$500,000;
- 10. Approval of an OUC initiated scope change and conforming Change Order No. 1 to Reiss Engineering, Inc. in the amount of \$200,000 to provide additional hydraulic modeling services, increasing the total Purchase Order amount to \$295,000;
- 11. Authorization for the General Manager & CEO to execute the Utility Work by Highway Contractor Agreement with the Florida Department of Transportation for the South Orange Avenue Water Main Replacement Project. Approval of Change Request No. 1 to the Water Distribution Construction Estimate in the amount of \$4,780,028.92 for construction and inspection costs necessary to complete the South Orange Avenue Water Main Replacement Project, increasing the total project cost to \$5,385,465.63. Approval of a Purchase Order to the Florida Department of Transportation for reimbursement of construction costs in the amount of \$4,400,000;
- Authorization for the General Manager & CEO to execute the Joint Participation Agreement with the City of Orlando for final engineering design services for the City's portion of the Summerlin Avenue Water Main Replacement Project. Approval of Change Request No. 1 to the Water Distribution Construction Estimate in the amount of \$1,242,749.54 for final engineering design and administration services necessary for the Summerlin Avenue Water Main Replacement Project, increasing the total project cost to \$1,348,319.14. Approval of an OUC initiated scope change and conforming Change Order No. 1 to CPH, Inc. in the amount of \$1,156,775.27 to provide final engineering design services, increasing the total Purchase Order amount to \$1,251,652.25;
- 13. Approval of Change Request No. 3 to the Transmission Capital Expenditure Estimate for the Downtown 230kV Transmission Line Project, Pershing to Weber in the amount of \$2,649,648, increasing the total project cost to \$16,985,721. Approval on an OUC initiated scope change and conforming Change Order No. 2 to Pece of Mind Environmental, Inc. in the amount of \$2,649,648 to continue providing clearing and underground demolition services, increasing the total Purchase Order amount to \$7,249,648;

- 14. Approval of a Capital Expenditure Estimate for the Multi-Function Devices Lease Project in the amount of \$590,590.80. Approval of a Purchase Order to Konica Minolta Business Solutions USA, Inc. to provide new equipment, professional services, training, maintenance, and support for the multi-function devices lease for the period of February 1, 2021 through January 31, 2026 in the amount of \$835,472.39;
- 15. Pulled for separate vote;
- 16. Approval of a sole source Purchase Order to Altec Industries, Inc. for three aerial tower truck leases in the amount of \$483,795;
- 17. Approval of RFP #4874 Contract award to Baker Roofing Company, the lowest, most responsive, and responsible supplier, to remove, furnish, and install the water plant roof replacement at Stanton Energy Center in the amount of \$304,778;
- 18. Approval of a Purchase Order to Aetna Life Insurance Company for a total estimated medical program cost of \$34,226,337, effective January 1, 2021;
- 19. Approval of RFP #4841 Contract award to Solantic of Orlando, LLC Care Spot, the most responsive and responsible supplier, to provide occupational medical services for the period of November 1, 2020 through October 31, 2023 in the amount of \$114,000;
- 20. Approval of RFP #4752 Contract award to Tyndale Company Inc., the most responsive and responsible supplier, to provide flame resistant clothing services in the amount of \$575,000. The contract term is three years with two one-year renewal options;
- 21. Ratification of change orders to GP Strategies Corporation to continue providing computer based operations and maintenance technical training services through June 30, 2021 in the amount of \$90,444, increasing total Purchase Order amount of \$437,444;
- 22. Approval of a Purchase Order to de la Parte & Gilbert, P.A. to provide legal services for water resource and Consumptive Use Permit issues in the amount of \$185,000. Approval of a Purchase Order to Gray Robinson, P.A. to provide legal services for litigation matters, condemnation actions, and Other Post-Employment Benefit and Pension Plan updates in the amount \$600,000. Approval of a Purchase Order to Gardner, Bist, Bowden, Bush, Dee, LaVia & Wright, P.A to provide legal services for Public Service Commission matters in the amount of \$500,000;

- 23. Authorization for the General Manager & CEO to execute the Release of Easement for Chandlerdrew Homes, LLC, for property located west of Conway Gardens Road and south of Curry Ford Road; and
- 24. Authorization for the General Manager & CEO to execute the Release of Easement for Church Street Phase I LLC, for property located north of West South Street and east of South Garland Avenue.

On a motion by Mayor Dyer and seconded by Commissioner Gross, Affirmative Item A-15 was approved as follows:

15. Approval of an OUC initiated scope change and conforming Change Order No. 1 to Proterra, Inc. for the installation and maintenance of the LYNX eBus charging infrastructure in the amount of \$1,076,165, increasing the total Purchase Order to \$1,156,165. The maintenance contract period is six years from the date of completion and acceptance.

Commissioner Lee previously announced a conflict of interest and abstained from the vote.

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Commissioner Lee stated that the Audit Committee (Committee) conducted its regular meeting on October 6, 2020 in person and virtually via WebEx in accordance with Section 286.011, Florida Statutes, and Governor DeSantis' Executive Orders 20-51 and 20-52, as extended by Executive Orders 20-114 and 20-166, in compliance with a declared public health emergency and state of emergency, and Executive Order 20-69, as extended by Executive Orders 20-112, 20-123, 20-139, 20-150, and 20-246, in compliance with Section 120.54(5)(b)2, Florida Statutes, regarding Sunshine Laws temporarily put in place during the COVID-19 pandemic.

The Committee was provided an overview of the Operating Plan initiative to update the Code of Conduct.

The Committee reviewed the financial results for the eleven-month period ending August 31, 2020. Net income before contributions for the eleven-month period was \$0.5 million lower than budget with the expectation of being in line with the approved Operating Budget at September 30, 2020.

The Committee also reviewed the status of the customer relief multi-pronged approach to support customers as a result of COVID-19, the financial status of the Stanton legal claim, emergency response costs, 2020 Forward Swap, and the Series 2020A Bond refunding.

The Committee also reviewed management's recommendation to extend the amortization period of the pension and other post-employment benefit regulatory asset from 2024 to 2032.

The Committee reviewed Internal Audit activities, including an overview of recently completed reports and an overall status of the Fiscal Year 2020 projects.

Ernst & Young (E&Y) presented a summary of the 2020 audit plan and provided an update on the completion of the 2019 Pension and Other Post-Employment Benefit Trust Annual Reports with unmodified opinions.

The Committee reviewed a recommendation for the potential deferral of ineffective hedge costs. If necessary, the Committee recommends presenting this item to the full Board for approval at a later date.

The Committee recommends Board approval to extend the amortization period of the pension and other post-employment benefit regulatory assets to allow for the planned recovery of these previous costs up to an additional period of eight years, through 2032.

Commissioner Mills asked for confirmation the action item is separate from the Affirmative Item A-22 dealing with pension and other post-employment benefits. Mr. Bullock confirmed these are separate items.

On motion by Commissioner Lee and seconded by Commissioner Mills, PRES-1a was approved as follows:

PRES-1a Approval to extend the amortization period of the pension and other post-employment benefit regulatory assets to allow for the planned recovery of these previous costs up to an additional period of eight years, through 2032.

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Mindy Brenay shared preliminary results from the September 30, 2020 Financial Report with total revenues projected to be \$20.6 million lower than budget. Electric energy retail revenues are projected to be approximately 3.5 percent below budget with the bulk of the shortfall due to commercial customers and an increase in the provision for bad debt for residential customers. Water retail revenues are projected to be approximately 3.7 percent below budget. In respect to water, there has been a greater impact on water revenues due to water customers being able to completely curtail their water usage.

Ms. Brenay presented an overview of OUC's top 25 commercial electric and water customers. Budget for those customers is 15 percent below budget, and significantly lower in the entertainment, transportation, and education sectors, with water at 33 percent below budget and electric at 19 percent below budget.

Ms. Brenay stated that there has been an increase in aged receivables over 30 days. OUC continues to support the OUCares Program.

Commissioner Mills inquired about the procedure for bringing Purchase Orders to the Board for approval that fall under previously-approved Capital projects. Ms. Brenay explained that the Capital Plan is adopted at the highest level and that agenda items are brought forward for Board approval specifically to authorize the supplier spend. Commissioner Mills suggested exploring alternatives to facilitate the Board approval process. Ms. Brenay stated she will take Commissioner Mills' suggestion and bring forward a recommendation to the Audit Committee.

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Mr. Bullock asked Luz Aviles to provide an update on customer programs. Since April, the Power Pass Program has had a net growth of approximately 4 percent. Since January, the growth is approximately 10 percent. The number of enrollments has decreased slightly since April. OUC continues to market the program as a practical solution to customers. With Project Care, however, there has been a significant increase in the number of guarantees received for this program, at approximately 400 percent. The Small Business Program is also seeing a small increase in applications per week, or approximately 1,500 total applications processed since inception. Because of this increase, staff is recommending expanding this program to a small subset of demand customers and will begin sending targeted communications to eligible small commercial demand customers. When the allocated \$1.5 million is maxed out, an agenda item will be presented to the Board to transfer funds from the Power Pass Program to the Small Business Program in order to assist more customers. Pay plans continue to grow, but there was a negative change in payment arrangements due to customers satisfying those arrangements, moving, or defaulting. Over the previous week, OUC sent over 5,300 alerts to customers alerting them that they were at risk of being disconnected. Approximately 57 percent of customers reacted to those notifications and either paid or received some sort of assistance. Only 2,200 customers were disconnected, with the majority being reconnected within the same day.

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The Recording Secretary polled virtual public attendees for any comments under the General Appearances portion of the meeting agenda.

Michael Cohen, an OUC customer, spoke about the Synapse report, rooftop solar, distributed energy, and battery rebate program.

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Mr. Bullock asked Linda Ferrone to provide a presentation regarding Electrification. Ms. Ferrone noted that OUC has been supporting the

electrification of the transportation sector, and it has never been more important. Transportation is the largest source of greenhouse gas, and an electric car produces 53 percent fewer emissions than an internal combustion engine vehicle over its full life cycle. OUC's five year goal is to increase EVs in OUC's territory by 35,000, and will invest \$45 million by 2030. Ms. Ferrone stated that the Electric Bus (eBus) Pilot Program with LYNX and the City of Orlando has had a successful start. The first eBus arrived in September and will be operational by the end of October, and seven more eBuses will arrive in December and January. These eBuses were funded by the \$1.9 million Low/No Emission Grant from Federal Transit Administration. Six additional eBuses are planned in 2021 as a result of the Fixing America's Surface Transportation (FAST) Act. These 14 eBuses are all part of the City of Orlando's downtown LYMMO fleet, operated by LYNX.

Ms. Ferrone noted the difficulties buyers experience while purchasing electric vehicles (EV) from dealerships. OUC identified this as an area of opportunity and focus and is launching the "Electrified Dealerships" Pilot Program. The pilot program goals include increasing EV education at Central Florida dealerships, ensuring minimum available inventory levels, providing EV sales incentives, and leveraging co-marketing opportunities. The pilot program is capped at \$50,000 and will then be re-evaluated for effectiveness. One dealership has already agreed to join the program.

Ms. Ferrone provided an update on the Robinson EV charging hub, which is being built with \$500,000 from the Volkswagen settlement grant. The hub provides access to high-speed charging for I-4 travelers, State Road 408 commuters, and Downtown Orlando residents. With up to 22 charging stations, it is the largest multi-model charging hub in Florida and supports all types of EVs. It will include a pavilion with a hydration station and recharge sites and micromobility access, while being close to nearby amenities. The design is underway for Spring 2021 construction and completion.

Ms. Ferrone summarized OUC's participation in Drive Electric Week, which is the last week of October, as well as OUC's leadership and representation in State of Florida initiatives.

Commissioner Gross inquired if the VW funding is coming from the Electrify America portion or from the VW state settlement. Ms. Ferrone answered that funding is coming from the Florida VW state settlement.

President Calvet asked why Ms. Ferrone specifically mentioned Tesla vehicles during her discussion of the Robinson EV charging hub. Ms. Ferrone responded that Tesla uses a different charging connection, or socket, than other EVs, and the Robinson hub will accommodate both Teslas and other EV brands.

Commissioner Lee inquired about the time required for charging EVs. Ms. Ferrone responded that most charging stations around the City of Orlando are level 2 chargers, which take hours. The Robinson hub will be level 3 chargers, and can charge in under an hour to 80% charge for most EVs.

President Calvet asked if apartments being built in Downtown Orlando are required to have charging stations. Ms. Ferrone answered that the City is finalizing a policy requiring all new buildings to be EV charger ready, making it easier and less expensive to add EV chargers. Mayor Dyer added that it's easier to include the infrastructure during construction. Mr. Bullock noted the importance of this policy.

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Mr. Bullock asked LeMoyne Adams to provide a presentation on OUC's mutual aid efforts for Hurricanes Laura, Sally, and Delta. As a member of the Florida Municipal Electric Association, OUC is able to leverage mutual aid contracts and quickly respond with resources during hurricanes. This work is done on a volunteer basis, and OUC never has problems getting employees to volunteer for mutual aid work. A total of 37 employees assisted in these three efforts.

For Hurricane Laura, OUC initially received a request from Lafayette, Louisiana, and a crew of 12 was deployed. The crew was re-assigned to Alexandria and Winnfield, Louisiana. He noted that many first-timers were part of this crew, and summarized praise from supervisor Dewey Harvey for all the employees. For Hurricane Sally, OUC deployed a crew of 12 for Fairhope, Alabama. For Hurricane Delta, OUC deployed a crew of 13 to Lafayette, Louisiana. The crew is looking to be re-assigned to the Southern Louisiana Electric Co-op.

Commissioner Gross asked how COVID-19 has affected mutual aid work. Mr. Adams stated that the crews wear masks when appropriate and practice social distancing as much as possible. Equipment is sanitized and food distribution is provided through boxed meals instead of buffet style.

President Calvet requested that Mr. Adams pass along thanks from all the Commissioners to the crews that participated in the mutual aid efforts.

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Mr. Bullock asked Jan Aspuru to provide a presentation on Recent California Outages and Lessons Learned for Florida. Mr. Aspuru provided an overview of his presentation, including the California blackout event, experiences from other regions, and potential of similar events in Florida. Mr. Aspuru summarized California's growth in renewable generation and retirement of traditional generation. Mr. Aspuru explained the "perfect storm" of blackout drivers, including the regional heatwave, insufficient energy storage capacity, and interruptions of generation resources such as wind generation and fossil

generation. Mr. Aspuru summarized recent experiences in other regions, including Texas's price fluctuations due to drops in wind generation, and damage to transmission towers and long restoration times after Hurricane Laura.

Mr. Aspuru explained that these events could happen in Florida. Florida has similar drivers to other regions, such as heat waves, hurricanes, and high solar penetration. Florida also has more challenging conditions, including limited renewable resources, cloud cover causing solar forecast uncertainty and intermittency, and limited transmission import capabilities.

OUC's strategy requires the organization to continue integrating renewables into operations, meaning more solar will be powering the grid. This means reliability and resiliency need to be closely monitored. As OUC moves toward net zero carbon dioxide emissions, we will invest in new technologies while increasing energy storage.

President Calvet asked about the percentage of rooftop solar that are tied to OUC. Ms. Ferrone stated that OUC has approximately 2.5 MW of rooftop solar. Mr. Aspuru added that rooftop solar is growing as price decreases. Most rooftop solar does not provide energy back to the system, but rather lowers demand profile of customers throughout the day. OUC automatically backs up everyone that has a rooftop solar installation.

Commissioner Gross asked who was doing the work on the hydrogen fuel combustion turbine. Mr. Aspuru replied Mitsubishi, and several utilities are involved. A discussion ensued about the project.

Mr. Bullock noted the importance of solving Florida's problem of solar intermittency through energy storage. President Calvet noted the expense of importing energy into Florida.

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Mr. Bullock recognized Dr. Larry Mills, who is retiring as Pastor of Mt. Sinai Missionary Baptist Church after 32 years of service. On September 25, Mr. Bullock and his wife attended the celebratory event in which he was able to say a few words to honor Dr. Mills. Mr. Bullock stated he has been proud and honored to work alongside Dr. Mills since he became an OUC Commissioner in January 2018. His service to Mt. Sinai and its members is one of the reasons why he's been such a vital advocate for OUC, its customers, and its employees as a Commissioner. On behalf of himself and OUC's 1,200 plus employees, Mr. Bullock thanked Dr. Mills for his 32 years of service to the community and congratulated him on his retirement.

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Mr. Bullock stated that planning is integral to everything done at OUC, and it is especially important in determining how to meet the future energy needs of customers. As OUC moves toward a conclusion of its EIRP, a public workshop will be held at 2:00 p.m. on November 17. Meeting details are being finalized and will be posted on OUCRoadmap.com, OUC.com as well as promoted through multiple communication channels and with community partners. Mr. Bullock looks forward to presenting Commissioners and the community with the latest research and information on this important subject.

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Commissioner Gross thanked Mr. Aspuru for his presentation. She praised Mr. Adams for his presentation and OUC for its mutual aid efforts, specifically the 37 employees who participated. She thanked Ms. Ferrone for her presentation and stressed the importance of OUC's electrification efforts for reducing carbon emissions by 2030. She is excited for the upcoming FusionFest event.

Mayor Dyer thanked everyone for their presentations, especially on Electrification and Mutual Aid. He is looking forward to the EIRP Workshop on November 17.

Commissioner Mills expressed his appreciation of OUC's customer programs. He noted the issues discussed in the individual EIRP briefings and thanked Mr. Aspuru for summarizing those issues in his presentation. He congratulated OUC's EV commitment and the Mutual Aid efforts.

Commissioner Lee echoed the previous comments. He was glad to attend the meeting in person and praised OUC's flexibility and commitment to safety.

President Calvet praised the Mutual Aid efforts. He welcomed Ms. Palakkat to OUC. He thanked Ms. Ferrone for her presentation on Electrification. He is looking forward to the EIRP Workshop and advised everyone to prepare for a long meeting.

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President Calvet adjourned the meeting at 3:56 P.M.

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| | Secretary | |