Present:

COMMISSIONERS:
Cesar E. Calvet, President
Britta Gross, First Vice President
Larry Mills, Second Vice President
Gregory D. Lee, Commissioner
Buddy Dyer, Mayor

Clint Bullock, General Manager & Chief Executive Officer
Jan Aspuru, Chief Operating Officer
W. Christopher Browder, Chief Legal Officer
Linda Ferrone, Chief Customer Officer
Latisha Thompson, Chief Employee Experience Officer
Greg Rodeghier, Interim Managing Director, Information Technology
LeMoyne Adams, Luz Aviles, Wade Gillingham, Jenise Osani, & Ken Zambito, Vice Presidents
Nanci Schwartz, Recording Secretary

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President Calvet asked Pete Westlake to give the invocation. President Calvet invited Jim Pataki to lead the Pledge of Allegiance to the Flag. The Commission Meeting was called to order at 2:03 P.M.

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On a motion by Commissioner Mills, seconded by Mayor Dyer and unanimously carried, the reading of the minutes of the January 21, 2020 Commission Meeting was waived and the minutes were approved.

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Ken Zambito presented a 35-year Service Award to John McGruder, Sr. Programmer Analyst, Transmission.

Greg Rodeghier presented a 25-year Service Award to Joan Anthony, Manager, Information Technology.
Greg Rodeghier presented a 25-year Service Award to Angela Smith, Business Applications Analyst, Information Technology.

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LeMoyne Adams spoke about Tree Line USA. Mr. Adams stated that OUC has been named a Tree Line USA utility for the 21st straight year. This honor from the Arbor Day Foundation comes from OUC’s best practices in ensuring proper care for the beautiful tree canopy that lines the service territory. To receive this award, OUC must adhere to five core standards: follow industry standards for quality tree care; provide annual employee training in best tree-care practices; sponsor a tree-planting and public education program; maintain a tree-based energy conservation program; and participate in an Arbor Day celebration. These efforts are led by Erin Givens, OUC’s Vegetation Management Specialist. Ms. Givens and her colleagues are responsible for managing the tree program and ensuring the criteria for this designation is met. The team also teaches residents proper pruning methods and the best places to plant.

Each year for OUC’s Earth Month Community Project, Ms. Givens spends weeks ensuring partner agencies choose the right plants and trees for the right location. On the day of the program, she educates volunteers on best planting practices.

Mr. Adams thanked Ms. Givens and her team for taking OUC’s tree program to the next level and helping the community. He reminded everyone to call 8-1-1 before performing any digging to plant new trees.

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Jenise Osani discussed events OUC is participating in during April, which is Earth Month. OUC will engage with customers, employees, and the community at various events. The first event is the fifth annual OUC Earth Month Community Volunteer Project in partnership with onePULSE Foundation on Saturday, April 18. The onePULSE Foundation is a 501(c)(3) incorporated by the owner of Pulse Nightclub, Barbara Poma. The Foundation was established to create a sanctuary of hope and to honor the 49 angels that were taken, the 68 others who were injured, and the countless first responders and healthcare professionals who treated them. Recently, the onePULSE Foundation moved into the historic Walker-Hendry House on Lucerne Circle and the location is in need of some improvements. The project will include updating landscaping with Florida-friendly plants and shrubbery, adding lighting to accent the historic home, and working with Massey Services to add an irrigation system. Employees and their families, along with onePULSE Foundation staff, will contribute their time to volunteer and help make this project possible.

The second event is a new part of OUC’s partnership with the Orlando Magic. The OUC Community Assist Program recognizes every assist the Magic
basketball players makes in a game during the 2019-2020 season. For each player assist, OUC will donate one tree seedling. So far, the team has made more than 1,200 assists! The seedlings are free to OUC customers and will be available on Saturday, April 25, during the Central Florida Earth Day at Lake Eola Park. There will also be gallon-sized trees available for the Bright Bunch members who subscribe to OUC’s Community Solar Farm.

Ms. Osani invited everyone to attend these two events, as well as others listed on OUC’s Earth Month Events card, provided the situation with the coronavirus did not cause cancellation.

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Mr. Bullock asked Chris Browder to provide a presentation on Affirmative Item A-2 regarding the Consumptive Use Permit (CUP) Renewal Project. OUC’s service area and water facilities are located within both the St. Johns River Water Management District (SJRWMD) and the South Florida Water Management District (SFWMD). Normally, OUC would be required to obtain separate consumptive use permits from each district. On May 11, 2004, the SJRWMD and SFWMD entered into an interagency agreement that authorized SJRWMD to issue one CUP for OUC’s entire service area. This agreement will expire when OUC’s current permit expires. Also on May 11, 2004, the SJRWMD issued OUC a CUP authorizing an annual average withdrawal rate of 109 million gallons per day (MGD) and terminating on October 8, 2023, provided that Phase 1 of the Project RENEW alternate water supply project was completed by October 8, 2020. Otherwise, OUC’s withdrawal rate would be reduced to 100.1 MGD on October 1, 2020 and the CUP would expire on October 8, 2021.

Due to various reasons, OUC and the City of Apopka never came to an agreement and Project RENEW was never completed. OUC’s request to extend the completion date for Phase 1 of Project RENEW was recently denied by the SJRWMD, therefore the CUP will be cut back to 100.1 MGD on October 1, 2020 and expire on October 8, 2021.

OUC wishes to submit the CUP application before the existing allocation is reduced in order to be in a better negotiating position with regard to the 109 MGD allocation. A replacement interagency agreement is currently being reviewed by the SJRWMD and SFWMD. The replacement interagency agreement may be executed by the Executive Directors and does not require board action. Therefore, execution of the agreement is anticipated in March. The SJRWMD has agreed to allow OUC to renew the CUP early. Normally, a SJRWMD CUP cannot be renewed until one year prior to expiration, except for good cause, but due to the complexity of the joint agency process, OUC was granted the right to file early. Because the Interagency Agreement is moving along well, the OUC Water Resources department is preparing to submit a single CUP application to the SJRWMD.
Purchase Orders were approved in December by the Commission for consultants who will be performing the groundwater modeling and environmental work for the renewal, but additional Purchase Orders may be needed. The Water Resources department and its consultants have held pre-application conference calls regarding groundwater modeling with SJRWMD and SFWMD. A face-to-face pre-application meeting is currently being arranged with the SJRWMD legal and permitting staff. The Water Resources department is working with the Conservation Division to document historical water conservation achievements for the renewal. The Water Resources department is also working with the Corporate Analytics and Planning Division on water demand projections for the renewal.

Water Resources plans to submit the permit application in Spring 2020, unless problems are encountered with the interagency agreement or the pre-application meeting adds additional work to the process.

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Mr. Bullock asked Claston Sunanon to provide a presentation on Affirmative Item A-8 regarding the Long-Term Power Supply Agreement with the City of Mount Dora. Mr. Sunanon stated that in October 2019, Mount Dora issued an Invitation to Negotiate to several utilities seeking long-term capacity and energy to meet their future retail needs. OUC was short-listed and has since completed negotiation of a Long-Term Power Supply Agreement for capacity and energy. The agreement will be effective January 1, 2021 for seven years with an approximate starting capacity of 23 MWs, represented load in 2020, with normal growth escalation. Capacity charges are pre-set through the entire term. Energy charges are indexed to a heat rate and there is protection from gas price fluctuations. Benefits to OUC include a positive rate impact for retail customers, continuing to optimize the use of OUC’s generation and transmission portfolio, and the opportunity to increase OUC’s partnership with Mount Dora for mutual benefit.

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Mr. Bullock asked Ken Zambito to provide a presentation on Affirmative Item A-10 regarding the TripSaver II Smart Grid Project. Mr. Zambito stated that in 2015, OUC performed a study with the assistance of PA Consulting Group to establish a roadmap for Smart Utility initiatives. Use cases were evaluated in six categories, including Smart Network. Smart Network grid optimization projects were determined to have a high value to improving system reliability. FLISR and TripSaver were selected for pilot projects, and the TripSaver Smart Grid Demonstration Project in the St. Cloud area was approved by the Commission on June 13, 2017. The expectations for this pilot project were to reduce both momentary and sustained outages, improve MAIFile (Momentary Average Interruption Frequency Index) and SAIDI (System Average Interruption Duration
Index) scores, reduce the number of truck rolls to address sustained outages, and produce cost savings. The results of the pilot project compare average annual outage data from the 2015 - 2017 timeframe to the post TripSaver implementation period of March 2018 - March 2019. For circuit relays, there was a 54 percent reduction due to isolating impact of TripSaver devices, and a 57 percent improvement in the MAIFIe scores. There was a 35 percent increase in outage incidents (incidents occur due to weather, wildlife, failed equipment, and other factors independent of TripSaver installation), and an 81 percent improvement in the SAIDI score in spite of additional outages. The Smart Grid project installation will take place in the neighborhoods of Carver Shores, Malibu Groves, Pine Hills, and Mercy Drive.

Mr. Zambito noted that OUC’s reliability performance has a direct impact on customer satisfaction. The Reliability Index, within the Strategic Plan, measures whether OUC is providing the high reliability that will help secure the position with the customer such that when they have a choice, they choose OUC. Staff monitors reliability not just at the service point, but also through billing quality and availability of customer-facing applications. Service point reliability is determined through SAIDI, which tells the typical outage length; MAIFIe, which tells how frequently customers are experiencing momentary outages; and Estimated Time of Restoration (ETR) which speaks to the ability to set expectations with customers about the time needed to restore when an outage has occurred. On the water side, the Disruption Frequency Index measures water outages per 1,000 customers. Another key way that OUC demonstrates reliability to customers is through billing accuracy and timeliness, and through the uptime of our customer facing applications like myOUC, ouc.com, IVR, OMS, and the OMS Outage Map. To put the Fiscal Year 2025 targets in context for these two metrics, 99.97 percent on the billing metric means that there are only problems with 75/250,000 customer bills monthly. Similarly, 99.85 percent uptime means that there are only 13 hours of downtime total (scheduled and unscheduled) vs. nearly 44 hours today. As work is done to achieve Fiscal Year 2025 targets, two initiatives will help make needed improvements: the Smart Utility program which focuses on helping OUC transition to be a Utility of the Future, and the Business Continuity Initiative which will focus on preparedness for cyber attacks.

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President Calvet presented the Affirmative Items for approval. With a motion by Commissioner Lee and seconded by Commissioner Gross, the Affirmative Items were approved as follows:

1. Ratification of the fuel procurements to the most responsive and responsible bidders in November and December 2019 in the aggregate amount $17,572,364.70 as follows:

   NATURAL GAS PURCHASES:
November 2019  ConocoPhillips  $266,367.50
November 2019  EDF Trading  $1,036,552.09
November 2019  Mansfield Power & Gas, LLC  $353,320.00
November 2019  Municipal Gas Authority of Georgia  $749,340.00
November 2019  Tenaska Marketing Ventures  $863,222.04
November 2019  Texla Energy Management, Inc.  $122,811.93
November 2019  Uniper Global Commodities  $213,934.00
December 2019  ConocoPhillips  $240,030.00
December 2019  EDF Trading  $1,015,889.43
December 2019  Mansfield Power & Gas, LLC  $689,905.50
December 2019  Municipal Gas Authority of Georgia  $720,750.00
December 2019  Tenaska Marketing Ventures  $1,774,776.41

COAL PURCHASES:
November 2019  Crimson Coal Corporation  $4,032,533.90
December 2019  Crimson Coal Corporation  $3,268,070.46
December 2019  Foresight Coal Sales, LLC  $2,224,861.44

2. Approval of a Capital Expenditure Estimate in the amount of $986,240 for the Consumptive Use Permit Renewal Project;

3. Approval of a Capital Expenditure Estimate for the Stanton Energy Center Unit 2 Scrubber Outlet Damper Seals Upgrade Project in the amount of $690,000. Approval of a sole source Purchase Order to SPX Heat Transfer, LLC to provide the equipment for the Stanton Energy Center Unit 2 scrubber outlet damper seals in the amount of $355,000;

4. Approval of RFP #4759 – Contract award to Mid-Coast Aggregates, LLC, the lowest, most responsive, and responsible supplier, to provide limestone aggregate for performance testing at Stanton Energy Center in the amount of $650,000;

5. Approval of a Capital Expenditure Estimate for the Stanton Energy Center Combined Cycle Unit B Steam Turbine Valves Upgrade Project in the amount of $1,100,000. Approval of a sole source Purchase Order to General Electric International, Inc. to provide materials, engineering, and technical field services for the Stanton Energy Center Combined Cycle Unit B steam turbine valves in the amount of $1,100,000;

6. Approval of a Purchase Order to TEi Construction Services, Inc. to provide fabrication and installation of roof vent covers at the Indian River Plant in the amount of $155,000;

7. Ratification of a Purchase Order to Baltimore Aircoil Company for the direct purchase of cooling towers for the Universal Studios Chilled Water Expansion Project in the amount of $2,300,000. Ratification of a Purchase Order to Insight Partners. - Orlando for the direct purchase
of pumps for the Universal Studios Chilled Water Expansion Project in the amount of $639,400;

8. Authorization for the General Manager & CEO to execute a Long-Term Power Supply Agreement with the City of Mount Dora for a seven-year term beginning January 1, 2021, subject to final OUC legal review and approval;

9. Approval of RFP #4818 – Contract awards to Flash-Rite, Inc., and All American Barricades Corp., the lowest, most responsive, and responsible suppliers, to provide temporary traffic control and flagging services in the aggregate amount of $4,200,000. The contract terms are five years with no renewal options;

10. Approval of the Electric Distribution Construction Estimate for the TripSaver II Smart Grid Project on Circuit Nos. 2-12, 2-14, 2-24, 2-31, 2-33, 2-34, 2-41, and 2-43 located in the Orlando service territory in the amount of $562,136.31;

11. Approval of Change Request No. 1 to the Water Distribution Construction Estimate in the amount of $219,402.50 for design engineering, construction, administration, and inspection costs necessary for Phase 1 of the Colonial Town Utility Improvements Project, increasing the total project cost to $509,027.50. Approval of a customer-initiated scope change and conforming Change Order No. 1 to the City of Orlando in the amount of $137,000 to continue providing engineering, construction management, and construction services for Phase 1 of the project, increasing the total Purchase Order amount to $377,000;

12. Ratification of Change Request No. 1 to the Lighting Construction Estimates to complete the East and West Phases of the Irlo Bronson Memorial Highway in the aggregate amount of $834,702.21, increasing the total project cost to $3,455,004.35;

13. Approval of an OUC initiated scope change and conforming Change Order No. 1 to Terry’s Electric, Inc., Energy Erectors, Inc., and Mitchell G. Hancock, Inc. to continue providing substation upgrades, replacements, maintenance, and storm support services through July 19, 2021 in the aggregate amount of $6,000,000, increasing the total Purchase Orders in the aggregate amount of $14,500,000;

14. Approval of a sole source Purchase Order to Oracle America, Inc. for annual database software maintenance and support from April 30, 2020 through April 29, 2021 in the amount of $652,950.33;
15. Approval of sole source Purchase Orders to Atos IT Solutions and Services, Inc. for hardware, software, implementation services and five years of maintenance and support associated with the project in the aggregate amount of $1,082,590.60;

16. Approval of a Capital Expenditure Estimate for the In-Vehicle Camera & GPS System Project in the amount of $519,546. Approval of a Purchase Order to Lytx, Inc. for the purchase of 430 in-vehicle camera systems and monitoring services for three years in the amount of $741,235;

17. Approval of RFP #4816 – Contract award to All Around Access, LLC, the lowest, most responsive, and responsible supplier, for one 2020 Genie Z62/40 Man Lift with Jib in the amount of $100,800;

18. Authorization for the General Manager & CEO to execute the Release of Easements for CH Realty VIII-LPC I Orlando Oak Ridge, L.L.C., for property located east of South Texas Avenue, south of Wakulla Way, west of South Rio Grande Avenue and north of West Oak Ridge Road;

19. Authorization for the General Manager & CEO to execute the Release of the Service Agreement for Lighting Service for Orlando Outlet Owner, LLC d/b/a Orlando International Premium Outlets, for property located southeast of Interstate 4, southwest of the Florida Turnpike and north of West Oak Ridge Road; and

20. Authorization of the Resolution of Necessity and Resolution of Authority for condemnation by the City of Orlando on behalf of OUC of an easement north of East Wetherbee Road in order to locate OUC’s facilities.

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Matthew Lopez, Director of Accounting Services, presented the preliminary financial results for the month of February. The current net income before contributions of $42.3 million is in line with budget, with minor variances to budget due to mild weather. Chilled Water revenues are growing.

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Sarah Isaac, an OUC customer, spoke about the Electric Integrated Resource Plan pathways and energy efficiency.

Joshua Santiago, an OUC customer, read aloud a letter from the First 50 Coalition regarding OUC’s Electric Integrated Resource Plan on behalf of Juan Marcos Vilar.
Mr. Bullock announced that OUC will participate in the 20th Annual Florida Lineman Competition, hosted by the City of Tallahassee. The event brings together public power line workers from across the region to demonstrate their skills and knowledge in the craft of line work. Safety and best practices are promoted and prepare municipal utilities for mutual aid situations. Last month, line technicians were sent to Gainesville to assist with power restoration after severe weather caused widespread outages, and in October, crews were sent to assist Lakeland Electric when an EF2 tornado, as a result of Tropical Storm Nestor, knocked out power to about 10,000 residents. In the spirit of mutual aid, the Pershing training facility was opened to fellow line techs from the Utilities Commission of City of New Smyrna Beach, Lakeland Electric and the Ocala Utility Services to practice at the Pershing training facility.

This year, OUC is sending four three-member journeymen teams, six apprentices, and six judges to Tallahassee. They are traveling with a new 24-foot equipment trailer wrapped with OUC branding that boasts a message of “Safety has no speed.” James Alexander, Senior Electric Technical Trainer, worked closely with Creative Services to ensure the design accurately portrayed linemen working safely on poles. Mr. Bullock wished them a safe trip and cheered them on as they represent OUC.

Mr. Bullock asked Kevin Noonan and Terry Torrens to provide a Legislative Update. Mr. Noonan provided an update on the Florida state legislature. The legislative session is scheduled to end on March 13. He stated that 3,514 bills have been filed, with a greater focus on water and wastewater than energy. He is monitoring 100 bills with a potential impact to OUC. The state budget is currently being finalized in conference committees, but differences and negotiations could cause session to go past March 13. Mr. Noonan discussed the status of several bills of interest to OUC. He also provided an update on the proposed constitutional amendment regarding energy deregulation and the Florida Energy Efficiency & Conservation Act conservation goals.

Ms. Torrens provided an update on the federal legislature. Ms. Torrens stated that because this is a presidential election year, the focus at the federal level will be must-pass legislation. She discussed several bills of interest to OUC. She also provided a federal regulatory update including Federal Energy Regulatory Commission (FERC) vacancies, the Federal Communication Commission (FCC) rule regarding pole attachments under challenge in Ninth Circuit Court, and is also working with Congress to urge the release of funds for reimbursements from previous hurricanes and restructuring the Federal Emergency Management Agency reimbursement process.
Mr. Bullock asked Ms. Ferrone to provide an update on OUC’s Electric Integrated Resource Plan. Ms. Ferrone stated that OUC held five community forums to discuss the EIRP. These meetings were open to the public and had a total of 306 attendees with 236 surveys collected. The goals of the meetings were to educate the public on the need for the EIRP and OUC’s approach, collect in-person feedback and survey results, and gather questions which will be answered and published on OUCRoadmap.com. To take into account how each attribute was valued in relation to the others, responses were weighted on a four-point scale. The rankings at the community forums were affordability, reliability, sustainability, and resiliency. By comparison, rankings on order from highest to lowest, from our on-line survey, conducted last summer were reliability, sustainability, affordability, and resiliency.

OUC also reached out to commercial customers to educate and gather input for the EIRP. An in-person meeting was held January 29 at the Orlando Economic Partnership office with six commercial customers and ten key account one-on-one interviews were conducted.

OUC’s Advisory Council members represent the stakeholder groups with interest in the EIRP. The stakeholder groups include residential, fixed income, community partners, environmental groups, OUC program participants, and Orange and Osceola County residents as the customers and community members most likely to be affected by the EIRP. The Advisory Council includes 12 members, each representing a key stakeholder group. The Advisory Council is the connection point to customers and stakeholders throughout the on-line and in-person portions of the engagement process. Meetings with the Advisory Council act as a sounding board for potential questions and issues that were raised by their stakeholder groups. Their vote on the attribute rankings will serve as the final stakeholder response. The Advisory Council first met in November 2019. Their second meeting was held on January 31 to discuss the Community Forums and feedback received from community members. The next meeting will be held in March to collect their votes on the attribute rankings. A follow-up meeting will be held in April to discuss the results of their vote and its impact on potential portfolio mixes. The final meeting will be held to share the results of the EIRP and show appreciation for their participation on the council.

Commissioner Gross asked about attribute rankings from commercial customers. Ms. Ferrone stated that these results had not yet been received, but will also be reviewed by the advisory council.

Commissioner Mills commented about the number of in-person versus on-line survey results and urged staff not to compare those two results and instead focus on feedback from the Advisory Council. Ms. Ferrone agreed with Commissioner Mills’ advice.
Mr. Bullock provided an update on the Central Florida Housing Trust. Energy efficiency programs save an average of more than $100 per year in utility bills for low-income households living in multifamily buildings, helping many pay their bills on time and avoid service disconnections, according to a recent survey from the American Council for an Energy-Efficient Economy. These savings are crucial for low-income households, who often search for low-rent dwellings. Unfortunately, the most affordable units are often older and in need of repairs. Because these units are typically not as energy efficient as newer buildings, they can create high energy burdens for residents.

This is an industry-wide issue. The lowest-income residents pay the highest per capita energy bills. For example, a typical low-income rental may cost $650 per month and the utility bill can easily be another $300 or more. On May 14, 2019, the Board approved a two-year, $300,000 plan to support the Parramore Asset Stabilization Fund and the Central Florida Foundation by providing energy and water efficiency upgrades for 83 housing units, single family and multifamily, in the Parramore community. These groups formed the Central Florida Regional Housing Trust (CFRHT) as a land trust to purchase homes that serve as low-rent housing and were in a state of disrepair with many needing new roofs, air conditioning, windows, and doors. OUC worked with the housing trust and the City of Orlando to fund efficiency upgrades including attic insulation, Energy-Star windows, smart thermostats, and low-flow toilets and faucets. Additionally, OUC’s team has made most of the upgrades to ensure they are as efficient as possible. To date, work in about 70 percent of the homes has been completed, and early indications point to significant energy savings.

Recently, the Central Florida Regional Housing Trust formed a Board of Directors. Mr. Bullock stated that he is honored to represent OUC on this new Board. He is excited to see how this partnership will also allow for pilot testing of efficiency solutions, such as battery solar or demand response so that low-income customers will directly benefit from technology investments.

Mr. Bullock asked Latisha Thompson to provide an update on OUC’s preparations regarding COVID-19. He stated that Making Safety First is OUC’s primary value. As part of the emergency management planning, there is a Commission-wide leadership team closely monitoring COVID-19 with particular emphasis on employee health and safety, business and personal travel, and potential operational issues. OUC is currently at Activation Level 3 – Monitoring. While no cases have been reported at OUC or in Orlando, Governor Ron DeSantis has declared a public health emergency for Florida. OUC’s first priority is the health and safety of employees, customers, and the communities served. Staff continues to monitor and review updates provided by Orange County and
the City of Orlando and are in contact with Large Public Power partners. In addition, staff is working closely with healthcare partners through Aetna, Advent Health, Orlando Health, and the Florida Department of Health. Employee communications have been heightened and the Facilities team has installed additional hand sanitizer stations across all work locations along with more frequent and thorough cleaning and sanitizing of buildings. Vendors and suppliers are being asked to adhere to the same precautions and technology is being leveraged where possible to limit exposure to employees. Staff will continue to monitor the situation closely and modify policy and procedure as additional details become available.

Mayor Dyer commended staff on the internal document that was distributed to employees.

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Commissioner Lee congratulated the Service Award recipients. He thanked Mr. Browder for the presentation on the CUP, Mr. Sunanon for the presentation on Mt. Dora, and Mr. Noonan and Ms. Torrens for the Legislative Update.

Commissioner Gross thanked Mr. Sunanon, Mr. Browder, and Steve Langley for their work on the Power Purchase Agreement with Mt. Dora. She thanked Mr. Noonan and Ms. Torrens for the Legislative Update, especially the information regarding electric vehicles. She thanked Ms. Thompson for the update on COVID-19 and stressed the importance of utilities during this time.

Mayor Dyer congratulated the Service Award recipients. He thanked Mr. Noonan and Ms. Torrens for the Legislative Update. He appreciated the update on the COVID-19 response and stressed the importance of the continuity of business.

Commissioner Mills echoed the previous Commissioners’ comments regarding the Legislative Update. He appreciated the stakeholder direction in the EIRP and believes that is very critical. He commended the efforts in the Parramore neighborhood. He recently visited the Stanton Energy Center and noted the level of commitment from employees and the length of service.

President Calvet congratulated everyone for the Service Awards. He congratulated everyone involved with the Mt. Dora Power Purchase Agreement. He thanked Mr. Zambito for the TripSaver presentation and everyone involved in the EIRP process.

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President Calvet adjourned the meeting at 3:40 P.M.
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President

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Secretary