

**BUDGET WORKSHOP MINUTES**  
**ORLANDO UTILITIES COMMISSION**  
**August 11, 2020**  
**2:00 P.M.**

---

**Present:**

**COMMISSIONERS:**

Cesar E. Calvet, President  
Britta Gross, First Vice President  
Larry Mills, Second Vice President  
Gregory D. Lee, Commissioner  
Buddy Dyer, Mayor

Clint Bullock, General Manager & Chief Executive Officer  
Jan Aspuru, Chief Operating Officer  
Mindy Brenay, Chief Financial Officer  
W. Christopher Browder, Chief Legal Officer  
Linda Ferrone, Chief Customer & Marketing Officer  
Manju Palakkat, Chief Transformation & Technology Officer  
Latisha Thompson, Chief Employee Experience Officer  
Greg Rodeghier, Interim Managing Director, Information Technology  
LeMoyne Adams, Luz Aviles, Wade Gillingham, Jenise Osani, & Ken Zambito,  
Vice Presidents  
Nanci Schwartz, Recording Secretary

The August 11, 2020 Budget Workshop of the Orlando Utilities Commission was held virtually via WebEx in accordance with Section 286.011, Florida Statutes, and Governor DeSantis' Executive Orders 20-51 and 20-52, as extended by Executive Orders 20-114 and 20-166, in compliance with a declared public health emergency and state of emergency, and Executive Order 20-69, as extended by Executive Orders 20-112, 20-123, 20-139, 20-150, and 20-179, in compliance with Section 120.54(5)(b)2, Florida Statutes, regarding Sunshine Laws temporarily put in place during the COVID-19 pandemic.

The Recording Secretary read a statement into the record regarding the virtual meeting, quorum requirements, and public participation. The Recording Secretary performed a roll call of the Commissioners. All Commissioners were present. The Budget Workshop was called to order at 2:05 P.M.

Clint Bullock provided brief opening remarks thanking the Commissioners for their support of the budget process and the ability to shift the workshop from July to August. The budget is scheduled for final review and approval at the Commission Meeting immediately following the Budget Workshop. He noted that staff has been focused on preparing a budget in which OUC can still

achieve its strategic objectives, even with the challenges of lower revenues due to COVID-19. He thanked the work of the Budget Recovery Task Force.

Mindy Brenay discussed the agenda and purpose for the Budget Workshop.

Ms. Brenay provided an overview of the refreshed Strategic Plan and the budget prioritization based on the pillars of customers, employees, and community. She explained how through the COVID-19 disruption, OUC focused on aligning customer experience, strengthening the business continuity, and enhancing cost optimization.

Commissioner Gross inquired about the 2030 carbon dioxide reduction goal. Ms. Brenay replied that the goal is a 50 percent reduction of carbon dioxide emissions from 2005 levels.

Ms. Brenay detailed the 2021 Proposed Operating Budget and Five-Year Capital Plan. She stated that while electric and water price changes have been included in the Operating Budget, approval of these changes have been delayed until Spring 2021 and are not being presented to the Board for approval at this time. She thanked all her team members for their work on the budget as well as the leadership team for their support. She specifically thanked Elizabeth Elharrati, Gina Johnson, Erin Lowery, Heather Comer, Lawrence Strawn, David Herrick, and Kelton Aspuru.

Commissioner Gross asked for clarification about metrics regarding the share of electricity generated by solar. Mr. Bullock stated that in 2018, OUC was generating approximately 14 megawatts (MW) of solar. As of 2020, OUC is generating 122.5 MW. Negotiations on additional solar projects will bring the generation to 270.5 MW around 2023-2024. Anything beyond that will come out of the Electric Integrated Resource Plan. Future solar projects will have energy storage. He reminded the Commissioners that in February, OUC committed \$90 million to energy storage and \$45 million to electrification between now and 2030.

The Recording Secretary polled virtual public attendees for any comments prior to asking for a motion to adjourn the Budget Workshop. No public comments were provided.

President Calvet asked for a motion to adjourn the workshop. Commissioner Lee moved to adjourn the workshop and Commissioner Mills seconded. On unanimous vote, the Budget Workshop adjourned at 2:40 P.M.